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燕京大學

YENCHING UNIVERSITY

PEKING, CHINA.

PEKING

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

February 1, 1928. TRANSFER

Dr. J. Leighton Stuart,
150 Fifth Avenue,
New York City,
U.S.A.

see also 1/9/28

My dear Leighton:

I returned from Shanghai last week Thursday, and there are many matters concerning which I should write you, but we are bringing the work on the budget to a head, presenting it to the Finance Committee this afternoon and to the Board of Managers on Friday afternoon. So, on account of the extreme pressure of work I must select only one matter to discuss with you today, and that is the matter of Dr. Parr. He went away from here last Sunday expecting to journey via Honolulu and perhaps take a southern route across the States for New York, expecting to see you there. I have before me a copy of Mr. Gayler's letter to you dated January 19 which I have carefully noted. Also upon my return I found in the minutes of the Executive Committee meeting for January 17 the following:

"It was informally agreed that Dr. Parr should be invited to return to the University next fall, and that a formal resolution to that effect be made upon Dr. Galt's return".

After my return and giving this matter further thought as I have had opportunity, I found an earlier conviction only growing stronger to the effect that it would be unwise to invite Dr. Parr to return upon the conditions mentioned in his letter to you, a copy of which I saw. It has been very difficult for me to take this position under the circumstances. Every personal consideration would lead me to fall in with the opinion of Dr. Parr's special friends and to approve of his return. But in spite of the most desirable personal traits which he manifests and our universal approval of him as a man, there do not seem to me to be in the University any one or two tasks which call for such service as he can render. In the statement drawn up by a few of Dr. Parr's friends and transmitted

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to you by Mr. Tayler, you will note that four or five different tasks were mentioned which Dr. Parr might undertake wholly or in part. In addition to this statement one or two persons have indicated that he should be connected with the English department as he has ability in English teaching also. This to my mind only adds to the reasons why we should not ask him to return. Or inother words, it simply increases the number of partial tasks which he might undertake. My objection to his return is merely on the basis of general administrative policy. I do not feel that the University staff should be built up by securing persons, however desirable they may be in themselves, who are not specially qualified for special tasks.

In a personal conference with Dr. Parr before he went away I explained carefully and frankly this point of view. I told him that although I feel it necessary to express this view, I should not argue for it in the Executive Committee meeting not try unduly to influence your opinion in New York. I should simply register it as my personal opinion, giving the reasons therefor.

When the matter came again to the attention of the Executive Committee at the meeting last Monday, there was not a little confusion and hesitation as to what should be done. In view of what Mr. Tayler had written you the committee did not feel like taking definite action against Dr. Parr's return, and I did not press them to take such action. In discussion it was found that Mrs. Frame, a member of the committee who with me had been absent, also agreed with my general point of view, and the committee voted that Mrs. Frame and I should feel free to report to New York our views in the form of a "minority report". That in form then is the way you may regard this communication.

As to the original purpose for which Dr. Parr came out, namely, assistance in the Athletic Department, he does not seem to be qualified for that service, except in a very general way, and this fact he himself freely admits. As to the other tasks mentioned, they of course have a measure of importance, but it would seem that they could perhaps be equally well provided for in other ways. With regard to the expense of his connection with us, there is the cost of travel for his family both ways and the problem of a residence here, and this latter problem, as you know, is especially acute. The rather moderate salary which he mentions is not in itself a very heavy item.

The papers these few days do not state when the next mail for America leaves. I am trying to get this letter off as soon as possible so that it may reach you as early as Dr. Parr's arrival in New York. If by any chance it should be delayed I feel that you will be quite lacking in the data which you should have bearing on his case.

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I feel that I have not presented the issue very fully or carefully, but perhaps you will be able to sense the situation and act according to your best judgment. I can assure you that any decision which you feel called upon to make in New York will be thoroughly respected by us here.

Dr. Ralph Ward has just arrived to spend a week with us here at Yenching and we are doing our best to show him a good time.

Very sincerely yours,

Howard S. Galt

Howard S. Galt

For the President

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YENCHING UNIVERSITY

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TRANSFER

February 4, 1926.

Dr. J. Leighton Stuart,
150 Fifth Avenue,
New York City.

My dear Leighton:

We are sending you herewith three copies of the budget as passed by the Board of Managers at a meeting yesterday. In commenting upon this budget I will begin with page 1, expenditures, and follow the items through in order, leaving the recapitulation for treatment last.

On page 1, the remark at the top of the page should be noted which says that the totals in parenthesis used throughout the statement of the budget refer to corresponding totals for the year 1927-28. These totals are taken from the budget as revised in the late summer and now in operation. The figures in the budget for the current year as passed by the Board of Managers one year ago are quite different as you will recall.

In the first group under university administration, two changes call for comment. The salary of $1140 for our Chinese secretary, Mr. Hu, is placed under this section rather than under the secretarial bureau as last year. The item which we call "reorganization" $3600 was put in to cover possibilities in case a Chinese president is appointed. I will comment on this later when reporting the action of the Board of Managers yesterday.

In the treasurer's office group, the only change is a slight addition to Y.K. Wu's salary.

Under the group called secretarial bureau, there are a few changes which do not call for comment, and the total is reduced because Mr. Hu's salary is entered under the university administration group.

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Under the group No. 14, Business manager's office, the only important change is in the item No. 144 wages, which is increased to $8000. This increase is partly because of new buildings which will enter into the administration next year, and partly because the students' management of their own dormitories seems to be proving a little more expensive.

In group No. 15, medical office, items 157, 158 and 159 are new because of the addition of the dispensary to the medical office budget. Item 159.1, health campaign, is intended to cover the expense of a campaign similar to the one carried on last summer. Dr. Learmonth feels that the matter is very important in order to keep down the malaria which so seriously affected the University personnel last summer. It is possible that we may be able to secure part of this fund as a contribution from the Public Health department of the P.U.M.C.

Under group No. 16, University General, there are a few slight additions and two additional items. Items 169, "additional secretary" $1680, is inserted because of what you wrote at the bottom of your letter dated Dec. 10. You remarked that Mrs. A.O. Wilson had put you in touch with a promising stenographer secretary. The other item 169.1, "telegrams" $1200, is inserted especially to cover the cost of cables both here and at the New York office.

On page 2, group No. 20, we have added $1000 to the Power Plant estimate in view of the increased buildings to be served next year. I have in hand a detailed budget handed in by Mr. Hildabrand for the Power Plant, a copy of which will be inclosed for your information. You will be interested to know that the operation of the Power Plant thus far this year is proving much less expensive than was anticipated. This result is very satisfactory but we suppose it to be due at least in part to the mild weather of the winter thus far, and therefore, do not dare to reduce the item in view of the larger heating requirements for the new buildings next year. Item 22, faculty residence operation, is increased by $1000 to cover contingencies connected with the housing of families who may be returning next September. Item 23 is increased $2500 to cover possible repair of the roofs of the ~~Chinese~~ Science buildings. Defects in the laying of the tiles are beginning to appear, and Mr. Hildabrand is investigating the question to see whether the contractors can be held responsible or not. If not, it is possible that the roofs will have to undergo rather extensive repairs. Of course,

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this is most regrettable, but we have not yet located the exact responsibility for the condition which has appeared. The item 25, for insurance, is inserted as a result of the report by the special Board of Managers Committee on Insurance, of which Mr. Edwards is chairman. The part of their report submitted thus far refers only to residences. The report recommends the creation of a sinking fund by setting aside $1200 each year. This sinking fund will enable the University to carry its own residence insurance. In the mean time until such a fund can be built up, the committee recommends taking out insurance on our twenty-seven residences, and the cost of this is set down at $1500 per annum. This last sum can be gradually reduced as the sinking fund gradually accumulates. Item 26, for gas, namely $1760, coupled with a similar item under the Medical Office group, is intended to carry the cost of gas manufacture for Science laboratories and so forth. This cost might be allocated to the Science laboratories concerned, but as Dr. Wilson points out that the students' laboratory fees are intended to carry this cost and as these fees are collected and retained in the University treasury, the general cost of gas supply should, therefore, be borne by the University in general rather than apportioned to the Science laboratories.

Under Instruction, group $11, "commission on studies and registrar's office", there is considerable increase. Miss Barnes' salary is inserted here, having been carried elsewhere last year. The salary staff items are slightly increased and office expenses are more than doubled. This is made necessary in part at least by the additional office work connected with the negotiations with the Board of Education and the reports and data which we have to supply to that Board. As I think I have intimated in our correspondence, the work of the Registrar's office is much augmented by the requirements of the Board of Education.

Item 311, "commission on men students welfare," is much reduced chiefly because an expensive and somewhat unnecessary clerk is not provided for.

Item 3132, biology, is quite a little increased. Dr. Wu, head of the department, has prepared the budget in his usual careful and systematic way, and all of his items seem to be justified. Under salaries, there is the item of $2400 for Mr. T.Y. Ch'en, who is expecting his Ph.D. in June and is expected to join the department partly to take the place of Miss Boring who will be on furlough. The matter of Mr. Ch'en's coming will have to receive the authorization of the Executive Committee and this has not

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yet been done. I may add here that in dealing with the budget the Executive Committee has not thereby expressed its approval of all of the personnel involved. Personnel questions will be taken up as soon as the committee finds opportunity.

Item 3133, chemistry, is also considerably increased, T.O. Wilson's salary, formerly borne by the Construction Bureau, now comes into the budget at this point. Provision is also made for Mr. Gibb in this department.

In item 3134, Chinese department, the present budget again is intended to cover in a final way only those members of the staff who are on the university budget as such. The whole matter of the personnel carried by the Harvard-Yenching fund, not only in this department but in other departments, has not yet been taken up in any systematic way. This also is waiting for the Executive committee and others more immediately concerned to find opportunity to deal with the rather complex questions involved.

In item 3135, economics, there is provision for an addition of $500 to the salary of C.T. Wang. All we can learn of Professor Wang seems to be favorable, and although the matter has not definitely passed the Executive committee, it seems probable that he should be retained on the staff.

Under item 3136, education, you will note a sum of $3000 set down for a new teacher. This is based on action of the department which makes this request in case Mr. Donald Gewksbury does not return to the department next September. We suppose it to be Mr. Gewksbury's plan to study for another year, and so did not feel that we could count on him for the coming year. With the loss of both him and Mr. Terman the department feels very short-handed and it is almost certain that Miss K.M. Ch'en will not continue her services after the present year. Therefore, one new teacher seems to be the very minimum which the department can contemplate. I may add here that I am exceedingly grieved at the general run-down condition of the department and at my helplessness to give any extensive time or thought to it this year. Of this whole subject more later as soon as I can get an opportunity to present it to you.

Item 1317, English, calls for some increase for we cannot expect next year to have the voluntary help of two or three members loaned by mission stations not able to carry on regular work. The department is counting definitely on the return of Mr. Lawrence Mead, and on Mr. Shadick who,

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chiefly because the department of history seems to be somewhat overstaffed, and partly because of his own choice of work, is proposing to join the English staff, and this proposal has been approved by the department. We understand that Mr. Maxwell Stewart is expecting to be married in the early summer, and so his salary is increased to that allowed a man and wife.

Going next to item 313.10, history, you will note that Mr. Shadick is dropped out and that the name of Mr. T.L. Wang does not appear here. I have followed your suggestion and inquired of several persons regarding his work. The chief impression is that he should not be retained on the staff. Professor Tung has not fully consented to this arrangement yet, but I expect to take the matter up with him again.

Respecting item 313.12, leather tanning, I have been somewhat perplexed as to how to draw up the budget. I have written to Mr. Vincent in Siam to ask regarding his further plans for the department, and whether he wishes to continue support to it or not. As soon as I hear from him I will let you know his decision. There is every indication that Mr. P.C. Chang is doing excellent work in the department.

Item 313.13, mathematics and astronomy, is considerably increased. We have agreed to raise T.H. Ch'en's salary to $275 per month, although he is to enjoy his Sabbatical year. At this point I feel that further comment is called for. I have been very much surprised to find that his salary and that of Dr. J.F. Li, were very much lower than many of the younger men who have joined the university staff. It has seemed to me very unjust that this condition should be allowed to continue. I have discussed the matter with Vice-President Wu and several other people, and cannot discover any good reason why these old and faithful teachers of long experience and large responsibility should be retained on the staff at a lower salary than that given to younger men in positions of even less responsibility. Accordingly, we are proposing in the case of both these men to increase the salary to $275 per month during their Sabbatical years, and suggest that when they return a year later they should receive the full 300 per month. I feel quite sure that you will agree to this proposal. In the case of Dr. Sun Jung, I consulted with Dr. Ch'en and reported what you and others have said as to Sun's inefficiency. Dr. Ch'en admitted that there was a measure of inefficiency but felt that if Dr. Sun is kept on for this coming year during Ch'en's absence and is made acting-head of the department, that this increase would be necessary. And so,

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we have allowed the matter to go through without prejudice to the question of retaining him on the staff after Dr. Ch'en's return from his furlough. Miss Konantz appears in the mathematics department here as I understand according to arrangements made before you went away. In item 313.15, philosophy, there is an increase of $25 per month in the salary of P.C. Hsu. Vice-president Wu and I agreed to this after Mr. Hsu made request for the same, the request being based on the present needs of his family since a child has been adopted. His status as head of the department seemed to us to justify the change.

In item 313.16, physics, there is an addition of 2400 for the salary of D.K. Yang. I understand that it is a matter of course that Yang returns to the department next autumn.

Items 313.17 and 313.19, political science and sociology, are included at Mr. Edwards suggestion on the same basis as during the current year, simply to give them status in the budget. The heads of both departments have handed in to me much increased asknngs and as soon as word is received from New York regarding the Princeton-in Peking appropriations, the new budget for these departments can be determined. Here, therefore, as in the case of the Harvard-Yenching fund, the items in the present budget are not to be accepted as final.

Under item 314, furloughs and other transits, we have placed an item of travel expense for the new secretary which you mentioned. Since making out the budget we find that Dr. and Mrs. Learmouth are quite happy at the prospect of remaining beyond three years, so no item for their travel need to be included.

Under item 316, departmental expenses and equipment, there are a few additions. For the biology department there is a request for $1300 for the purchase of ten new microscopes which Dr. Wu reports as absolutely necessary. The other $500 of increase is to repay to the university a sum borrowed from the contingency fund this year.

The addition to the sum for chemistry amounting to $2180 is for the purpose of installing a ventilating system and Dr. Wilson has assured me that the plan has been made with full approval. He states that the omission to provide this when the building was erected has now been recognized.

Under group 32, school of religion, you will note a slight increase for the salary of J.F. Li as explained above. Other minor changes here I think call for no comment. The

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last item, 322.11, secretary, is for part time of someone in the place of Mrs. Shadick, so Mr. Viant explains to me.

Item 50, contingent fund, is increased from $4000 to $5000 which increase is based on the general experience this year.

Under group 61, the last item 619.1, deeds stamping fees, 8000, is a special charge. We have not yet abandoned the hope that the university may be able to secure the stamping of its deeds by the government offices without charge, but it is well known that in the purchase of our property some deeds turned over to us were "white deeds" rather than "red deeds". Mr. Chuan thinks it very probable that when the deeds are sent in for registration the offices concerned will wish to collect the back fees for registration which earlier owners should have paid. This item of 8000 is set down for this contingency. As yet we arennot sure that it will be opportune to go forward with registration of deeds but we are in an attitude of watchful waiting, and as soon as the time is opportune shall have the matter taken up.

I think the above covers the important items on the expenditure side. Turning to the income, middle of page 6, you will note that tuition fees are at the rate of 80 per year, and this is based upon the action of the Executive Committee last spring, approved now by vote of the Board of Managers. Upon the suggestion of the Treasury Department, dormitory fees were increased by $400 to cover expenses for light, heat and so forth, in the refectories, but on further inquiry I find that such increase has not yet been voted, so for budget purposes it seems best to keep the sum at $40 rather than $44. We feel that we are taking a very conservative position in budgeting for 450 students, supposing that we may easily have 500 or more next autumn, although we cannot be certain of this.

With respect to contributions toward general university expenses made by the Women's College, you will note some changes. These have been agreed to by the Women's College authorities although the result is a considerable increase in their quota. With regard to any payment for instruction, we find there is considerable difference of opinion between the two treasury departments. We agreed that nothing should be demanded on either side this year, but that the whole matter should receive careful study before the time for making out another budget.

Turning now to the recapitulation on the first page, you will note that the sum required from the New York trustees is $232515. This is quite a large increase as compared with the sum set down in our current budget, but when compared with

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the askings of one year ago, the increase is not so great. If, as Mr. Miant assures me, the current budget was reduced $26,000 as compared with the budget adopted one year ago, then the increased askings at the present time amount to about $11,000. That is to say, if $26,000 be added to the 195747 in the column under budget for 1927-28, the sum is only about $11,000 less than that requested from the Trustees for the new budget for next year. If it be noted further that this increased asking of $11,000 includes $8,000 for possible expense in connection with the stamping of the deeds, the increase in the general total is very slight indeed.

The budget as sent to you now does not include a Yu Ke for next year. I have written to you from time to time with regard to the status of the Yu Ke question. The special committee appointed several weeks ago to investigate the matter has not yet made its report and no further decision has been made by Council or Faculty. The question seems to have lost some of its acuteness and it seems doubtful at this stage whether a new Yu Ke class will be admitted in the autumn or not. But even on the basis of continuing the present class through next year, some sort of a special budget will need to be made out. The requirements of the Board of Education respecting the Yu Ke curriculum are very strict as I intimated to you in a cable and earlier correspondence. Because of this the amount of required science is increased and the total amount of teaching hours is increased. I am sorry that we cannot report the Yu Ke requirements now, but it has seemed impossible to ~~set~~ speed up the machinery and get a decision on this point. Whatever the decision is I will report to you at the earliest possible moment, using a cable if necessary.

Other elements in the budget such as the Harvard-Yenching fund and the Princeton-in-Peking fund will be reported as soon as data is available.

As I said to you in my last letter in writing about Mr. Parr, there are many matters I should report but we are trying to get this budget off on the first mail and I will not take time for other matters today.

At the Board of Managers meeting yesterday, we had several more than necessary for a quorum, and I was greatly pleased at the spirit and attitude of the members who were present. Mr. Wang Hou-chai made a report for the committee charged with the responsibility of finding a chancellor, and stated that two or three names had been considered informally, but that nothing definite had been done. The

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report was accepted and the committee discharged. This last decision was somewhat different from what I expected as I supposed that the committee should be continued. But the proposal was made By Dr. Tsur and seconded by another Chinese and seemed to represent the concensus of opinion of the Board. The whole matter of a Chinese President or Chancellor is thus held in abeyance pending your return. That was the idea in the minds of the members of the Board in their vote yesterday.

I may add that the Tung Wu garden has not yet been purshased for the department of agriculture as the matter is still hanging fire in the courts, but we still have a prospect of securing it.

We are sending additional mimeographed copies of this budget by printed matter post, hoping that they will be useful in presenting the matter to the Board of Trustees in due time.

With cordial regards and best wishes,

Very sincerely yours,

H. H. G.

Howard S. Galt

Co-acting President

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From Mrs. Frame February 9, 1928

I have had to send out a circular letter to the members of the Administrative Committee apropos of the vote requesting that if no Chinese Dean were found by the first of April 1928, and there were hope of being able to find one within a year or two, I do not take a year's furlough, as I had expected, but either take a long summer's leave this summer, or wait until October and take a six months' leave then. The idea is, that if a Dean can be found soon, there would thus be a minimum of administrative change and adjustment during these rather chaotic years in China. As I have expressed myself quite frankly before, I have felt that it would be good neither for the college nor for me, not to have a rest, but, of course, a six months' rest, if devoted to that purpose alone, would be of very considerable value, and it might be worth while to postpone the rest of my furlough until a few years later, if it were better for the college, and if no other dean could be found at once. When I reported this action informally to some of our women staff members, they expressed themselves quite strongly as feeling that I ought to have a year's rest.

A new angle to the situation has come from a letter in the last mail from President Woolley, asking if I would consider being Acting Dean at Mt. Holyoke during the academic year 1928-1929. Dean Purington is resigning in June, and they have plans looking toward a rather thorough reorganization of that part of the administration. They have felt the need for a long time for this, and President Woolley asked if I would be willing to give my furlough year to helping in this way, though she understood that I would be free only for the year. I would judge from her letter that she had Dr. Stuart's approval to this proposition, but she does not mention the Yenching College Committee. Perhaps she did not realize that anyone but myself was involved in any plans that had to do with my furlough year. In view of the vote of the Administrative Committee, I have sent a circular vote to the members, asking whether they would be willing to reconsider this sufficiently to leave it to the discretion of the Yenching College Committee and myself whether it would be wise to accept Miss Woolley's invitation. If they agree, I am rather inclined to cable Miss Woolley, as she requested, asking her to consult with the Yenching College Committee.

I hardly need to take up the full consideration of the advantages and disadvantages of accepting this position at Mt. Holyoke for a year, as they rather speak for themselves. On the face of it, it does not look like a very restful way of spending a furlough, though such a thorough change in surroundings and conditions of work would mean something in the line of real refreshment. If I were coming back to Yenching the experience would, of course, be enormously valuable in many ways. If I were returning to other forms of work, it would have a certain value, but not so great. On the other hand, if coming as a detached person from the other side, I will help my own Alma Mater in solving some problems of reorganization and personnel, I would be only too glad to be of any service. Mt. Holyoke has been very good to me all these years, and if I could be of any help, my first impulse would be to lay aside personal plans for rest and recreation, and do what I could in such a short time. If, on the other hand, it would leave me so tired that any work that I would undertake in 1929 would be prejudiced, I ought to hesitate to undertake it.

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If I could have a summer's rest before and after, I feel inclined, considering everything, to cable Miss Woolley that I will accept, and let the year count for what it may at Mt. Holyoke. I realize, however, that the Yenching College Committee may feel very strongly otherwise. It is quite possible that the new Chinese Dean may be found this spring, or during this next year, but we are waiting for word from the Yenching College Committee as to the possibility of a larger salary for the dean, which can be offered in any definite invitation to a Chinese Dean.

Perhaps I should add that if, all things considered, it seemed best to let me have this year at Mt. Holyoke, I could accept the position only on the understanding that I am called on for practically no speaking. If I worked during all the week, and then were called on to go on speaking trips on week-ends, I certainly would get no rest whatever. And this also the Yenching Committee would want to consider.

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If I could have a summer's rest before and after, I feel inclined, confident everything, to cable Miss Woolley that I will accept, and let the very soonest for myself it may be at Mt. Holyoke. I realize, however, that the teaching college committee may feel very strongly otherwise. It is quite possible that the new Chinese dean may be found this spring, or during this next year, but we are waiting for word from the teaching college committee as to the possibility of a leave early for the dean, which can be otherwise in any definite invitation of a Chinese dean.

Perhaps I should add that it, all things considered, it seemed best to let me have this year at Mt. Holyoke, I could accept the position only on the understanding that I am called on for practically no speaking. If I worked during all the week, and then were called on of go on speaking trips on week-ends, I certainly would not be at my best. And this also the teaching committee would want to consider.

COMMITTEE OF

YENCHING COLLEGE FOR WOMEN

of

PEKING UNIVERSITY

MRS. MURRAY S. FRAME, B.A., B.D., *Dean of the College*

PEKING, CHINA

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MRS. MIRIAM BOYD PARLIN, *New York*
Representative of Wellesley College Alumnae

February 25, 1928

President J. Leighton Stuart
150 Fifth Avenue
New York City

Dear President Stuart:

Thank you very much for your letter of February 14 in reply to mine about the Chinese Dean for the Woman's College. The Committee seems unanimous in feeling that a salary of $3000 local currency should be offered and I plan to cable Mrs. Frame on Monday to this effect.

Of the proposition that Mrs. Frame herself remain for another year in China to help the new Dean to get her work in hand we are by no means sure. We are very much hoping that some other plan can be found as we feel that Mrs. Frame should come on furlough this summer if possible, and that she should have more rather than less than a year. You will be glad to know that President Pendleton speaks in the highest terms of Mrs. Chu. She seems to be the best person in case she can be secured.

I want to thank you most sincerely also for sharing with me Mrs. Frame's letter of January 12th to you. She has written us in somewhat the same vein in regard to her thought of the action of the Yenching College Committee in going into this campaign for funds. Speaking for myself alone, I do not think that this united effort is likely to result in jeopardizing the independent entity of the Woman's College. We of the Woman's College Committee certainly have no such thought, and I am right, am I not, in thinking that you do not?

There are a number of questions more or less relating to the relation of the Woman's College to the rest of the University and to other educational institutions in China that I would very much like to talk over with you. On one of them I think I will say a word here. I refer to the share of the Woman's College in such endowment funds as those received or to be received from the Hall Estate.

I talked a little on this subject with Miss Miner a few days ago. She is, as perhaps you know, a college friend of Mr. Johnson's and has been in more or less close touch with him through the years. Fifteen years or more ago she wrote him suggesting that Yenching Woman's College should be one of the beneficiaries of the Hall Estate fund and he at that time and a number of times since then, has expressed to her his interest in the education of Chinese women and in Yenching College

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in particular.. She thinks there is no doubt at all that Mr. Johnson at least, and probably both the trustees, consider that in giving money to Yenching University, the Woman's College will naturally share in the gift. They may not understand that the treasury of the Woman's College is distinct from that of the rest of the University. The question of the relationship of the Woman's College to a gift from the Hall Estate has been tentatively raised more than once in the meetings of the Yenching College Committee, and a separate presentation of Yenching's needs to the Hall Estate trustees would doubtless have been made ere this but for our feeling that such a separate presentation would indicate lack of harmony, which does not really exist, and our further thought that the Woman's College would naturally have its proportionate share in such a gift in any case. Possibly there is no need of my even raising the question but we would appreciate assurance from you at this time that the Woman's College will so share in the gifts from the Hall Estate. In regard to what the proportionate share should be, are we right in assuming that the proportion coming to the Woman's College will be the same as the proportion of general administrative expenses assumed by the Woman's College, namely one third? It would certainly mean very great encouragement to the Yenching Committee if, at this time of greatly increased expenses, including the new item of the salary of a Chinese Dean, we could be assured of regular income from our share of an endowment fund.

I have read with the deepest interest what Mrs. Frame says about Ruth Ch'en and her husband. I do not understand the matter fully but it is exceedingly sad. Is her husband likely to continue in the University? I surely hope that as time goes on and especially now that they have their baby, they may feel that they can live happily and usefully together.

I know you are very busy and that you are bearing heavy burdens of many kinds. I am not a little concerned that the Woman's College has so far failed to find the right woman to share in the active work of the present campaign.

Ever cordially yours,

Eula B. Lee.

(Mrs. Lucius O. Lee)

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PATENT OFFICE

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CONFIDENTIAL - NOT FOR PUBLICATION

In the following letter to one of his trustees, President Stuart of Yenching University, at Peking, replies to questions that naturally arise, in the mind of the business man, regarding the status of this University during China's present disturbed period. It is provided for your personal information only and must not be printed.

March 2, 1928.

Dear Mr. Barber:

Replying to your inquiry regarding the advisability of investing in additional enterprises in China at this time, I can readily understand the apprehension felt in America. There seems no assurance that political conditions in China will stabilize in the next few years sufficiently to guarantee the protection that comes from a strong and unified government able to effect treaties with other countries and to maintain its own obligations under such treaties. Present conditions inevitably tempt ambitious politicians to employ military force in exploiting the situation to their own advantage and the continuance of civil strife of this kind provokes banditry, popular outbreaks, and other forms of disorder. On the other hand, life in China flows on much less disturbed by these political disorders than would be conceivable under similar conditions in the West. The political and even military changes are somewhat like sudden storms on the surface of a great sea, the vast depth of which remain,more or less, undisturbed. Most of the violence of the past few months has been due to the first mad successes of the revolutionary movements which released long pent up resentments and which were largely instigated by Communist propaganda. This sinister Russian influence has in my mind largely spent itself, as has the expectation of accomplishing political reforms by destructive revolutionary activities.

More especially in regard to our own institution, I feel very little concern. Its location at Peking is a favoring circumstance. Every political group is anxious to get control of the capital in order to secure international recognition as the government of China, and would, therefore, do its utmost to preserve order in that locality. Our University is known to have been in sympathy with the reasonable aspirations of Chinese nationalism, and practically all the regulations formulated by the Nationalist Party for foreign schools had actually been put into effect by us as part of our administrative policy before there had been any external pressure. We have been registered under the Ministry of Education and have so numerous and well-qualified a staff of Chinese officers and teachers that the Chinese public seems to have accepted us as having an established place in their educational programs. There would seem to me to be three possible dangers to our physical plant: (1) Exposure to defeated soldiers who in the time of turn-over or when fleeing are in the habit of looting as they go. Even granting that there would be actual fighting in the vicinity of Peking, which is rather improbable, we have a solid stone wall ten feet high enclosing our entire campus, over seven thousand feet in length. At such a time, all the gates would be closed and barred and a disorderly mob of soldiers or civilians would scarcely attempt entrance. Even if they did, our buildings of reinforced concrete, scattered widely over the campus of something over one hundred twenty-five acres, would not suffer serious injury. (2) A Communist inspired or other radical revolutionary movement especially directed against institutions which, like ours, represent the established order or are maintained on a Christian basis by Anglo-Saxons. As I remarked above, the Russian influence seems now to be largely waning, but even in the event of a Communist outbreak or similar attacks these would have to be by some organized military process which is very unlikely. Otherwise the protection described above would apply to any such movements.

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(3) Schools of our type are usually destroyed by movements within rather than from outside. The agitators follow the practice of subsidizing radical students and placing them in such schools in order to work up an unfriendly spirit against the authorities among the students and then induce the students to make demands which the authorities would be almost forced to refuse, in which case, under the influence of passionate excitement, students are led to go on strike. Public feeling is then aroused to sympathize with the students and disturbances follow which may be violent enough to injure the property. As a matter of fact, however, even where such occurrences have taken place in missionary schools the property has in no case suffered, so far as I know. Our own students during these recent tumultuous years have been worked upon by such agitators, but we have never had a trace of hostile feeling among them and there have been the happiest relations between faculty and students, and between Chinese and Western members of our community. The students seem to appreciate what is being done for them and to recognize that they share in the responsibility for maintaining order and co-operating in the avoidance of disturbances either within the institution or caused by the general conditions in China. Having passed through the more critical years without injury, I feel confident that a tradition is being built up which makes it less likely in the future. Should such interference occur it would at most result in our closing for such a period as would be necessary to settle that particular issue and the property would not be injured.

My experience has been that the very fact that we are relying on Chinese good-will and seek no other protection than that which the Chinese themselves possess at this time and share with us, has itself created a friendly feeling which is a strong guarantee of our safety in the midst of present disorders. It also enables us to render an assistance, not only in the way of training our students and sending them out as leaders in the building up of a new citizenship, but also in reassuring the Chinese public as to the friendly intentions of Americans and the strength of feeling between these two countries upon which international good-will depends so largely in the present state of the world.

Very sincerely yours,

(signed) J. Leighton Stuart

Mr. George G. Barber,
420 Lexington Avenue,
New York City.

P.S. Since dictating the above, my attention has been called to the fact that a buying power for Chinese Railway bonds has appeared upon the market which has put these up about 10 per cent. This would seem to indicate that the financial people feel that the worst in China is past.

Furthermore, a report just received is to the effect that the Peking-Mukden Railway in 1927 earned gross revenues 30 per cent larger than during the highest previous year and that every substantial amount of branch mileage was added to the line.

These items give point to the remark which I made in the first paragraph.

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COMMITTEE OF

YENCHING COLLEGE FOR WOMEN

of

PEKING UNIVERSITY

MRS. MURRAY S. FRAME, B.A., B.D., *Dean of the College*

PEKING, CHINA

COMMITTEE

MRS. J. M. AVANN, *Chairman*
4949 Indiana Avenue, Chicago
MRS. L. O. LEE, *Secretary*
14 Beacon Street, Boston, Mass.
MR. LOUIS A. BOWMAN, *Treasurer*
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Acting Chairman of Candidate Committee
MRS. WILLIAM BOYD, *Philadelphia*
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President ELLEN F. PENDLETON,
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MRS. JOHN H. FINLEY, *New York*
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FRANKLIN WARNER, *New York*
WILLIAM P. SCHELL, *New York*
ERIC M. NORTH, *New York*

MRS. MIRIAM BOYD PARLIN, *New York*
Representative of Wellesley College Alumnae

PEKING
TRANSFER

March 6, 1928

Dr. J. Leighton Stuart
150 Fifth Avenue
New York City

Dear Dr. Stuart:

A letter has just come from Mrs. Frame, copy of most of which I enclose. Presumably you already know of the Mt. Holyoke proposition and as you will see, Mrs. Frame thinks you are willing to think favorably of it. The value to Mrs. Frame and I think indirectly to Yenching as well as to Mt. Holyoke from such an arrangement as is here suggested is evident, and the thought evidently appeals to her.

I cannot of course at present speak for the Yenching College Committee but as I have been able to think of the matter during the brief time since Mrs. Frame's letter came, it seems to me there are two or three points on which we should all agree. The first is that the Administrative Committee should endeavor to find some way to care for the needs of the College without asking Mrs. Frame to postpone her furlough. The second is that if Mrs. Frame is to undertake the work in Mt. Holyoke, she should by all means have at least the months of July and August 1928 for complete rest, preferably in Switzerland as she has planned. The third is that if Mrs. Frame does take the Mt. Holyoke position during the academic year 1928-1929, she should have the following year or a considerable part of it for a furlough year. This furlough year might include some definite financial work for the College and in any case should include some missionary speaking. Would you be willing to stand with the Yenching College Committee in regard to these three points in case these points should be agreed upon by the Committee?

Going back to No. 1, it seems to us at least possible that some way may be found for carrying on the College work successfully even though a Chinese Dean is not secured. One possibility is the appointment of an Acting Dean as was done when Mrs. Frame came home to receive her degree. Another possibility is the kind of committee government that seems to be proving very successful in some of the educational institutions in China. You of course know far more about this than we do. Do you think it might work in Yenching for the period of a year or a year and a half, the whole question of the future deanship being laid on the table for the time being?

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I may be wrong, but I have rather gathered that you think there is at least the possibility of Mrs. Frame being persuaded to return to her position as Dean of the Woman's College after a furlough year. I am inclined to think that the experience of a year in Mt. Holyoke would not only increase her professional equipment for such a position but would deepen her love for academic work and make her still more hesitant about giving it up. I would, however, have no thought of attempting to secure from her at this time a promise that she would even consider reappointment as Dean at the end of her period in America.

Will you please let me know as soon as you can your thought as to what the position of the Yenching College Committee should be in regard to the Mt. Holyoke proposition and also what you think of the suggestion of Mrs. Frame having two years or at least a year and a half away from the field? We would very much like to have your thought on both these points before the Committee has any correspondence with President Woolley.

Cordially yours,

Eula B. Lee.

(Mrs. Lucius O. Lee)

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TRANSFER

PEKING

COPY

BOARD OF FOREIGN MISSIONS OF THE
METHODIST EPISCOPAL CHURCH

150 Fifth Avenue
New York City
March 7, 1928

Dr. J. Leighton Stuart
China Union Universities Office
150 Fifth Avenue, New York City

Dear Dr. Stuart:

Rev. J. McGregor Gibb

I have recently written you regarding the return of Rev. John McGregor Gibb to Yenching University, making a general statement as to the conditions under which our Board would be willing to return him to the field.

Since writing you we have received the Redistributions of the North China Mission for 1928, together with a report of actions taken at the Meeting of the Executive Committee of the Mission. At that Meeting the following definite action was taken:

> "It was voted that we provide for the out-going of Mr. Gibb when the budget will allow, on the condition that Yenching University guarantee that Mr. Gibb will be continued in the service of the University during the full period (of seven years) under his next furlough.
>
> "It was further moved that before Mr. Gibb's return to the field we have a definite understanding with Yenching University that in case they do not continue his services thruout a full period, that they shall bearsuch a share of the outcoming and home-going expense as we would not be expected to bear following the regular rules of the Board.
>
> "Following the above two actions, vote was taken upon the name of J. McGregor Gibb and he was requested to return to the field."

The above is in substance what we discussed. In a copy of a letter sent by Dr. Felt to the Acting Presidents of the University, under date of February 6th, I note the following: "There is no expectation of the return of Mr. Gibb and family before the opening of school in the Fall of 1928." This follows a statement that he has not been included in the Budget for 1928 - but I find that they have included Mr. Gibb's support in their Budget thruout 1928.

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I think it well that I put all these facts before you and add that I feel we have an obligation in the matter. We expect to send Mr. Gibb to the field during the coming Summer, at all events. Of course I am not in a position to make any promises but the matter will be brought up at the next meeting of the Staff and in the light of all the facts connected with Mr. Gibb's case I trustwe can secure approval for his return to Peking. It will be necessary, however, that we first have from the University a statement such as I outlined in my previous l letter to you, and to which reference is made in the action quoted in the beginning of this letter.

With kindest regards,

Cordially yours

(Signed) Frank D. Gamewell

March 8, 1928

This letter was dictated before our meeting today. I think the action agreed upon today will cover the case.

FDG

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March 9, 1928.

Dear Dean Chase:

I am today in receipt of a letter from Mr. Porter in reply to mine reporting the outcome of our conferences on the Harvard-Yenching Institute early in January. You will recall that Messrs. Porter and Hung are the two members of our staff whom we are recommending for residence at Cambridge next session. In general, Mr. Porter reports keen satisfaction on the part of those in Peking most interested and an eager desire to co-operate along the lines suggested. He and Hung have evidently had animated discussions as to their part in the plans that are being made. The survey of sinological work being now carried on in China has been begun. Suggestions have been sent to Professor Woods in Europe regarding possible sinalogues. Porter has written somewhat informally to Hu Suh. The scheme seems to be satisfactory.

We are going ahead with the purchase of Chinese books putting emphasis upon source material that is in danger of disappearing.

Both Porter and Hung are quite ready to spend next year at Cambridge. I suggest, however, that you send each of them and Dr. Hu a letter inviting them as from Harvard. They are a little disturbed as to whether my letters are the final and only communication and whether I am writing as an individual or as representing the Institute. You could speak both on behalf of the Institute and the Harvard group interested in this project, and I am sure, especially in the case of the Chinese concerned, such a letter from yourself would be very acceptable. I suggest that you do the same with Baron von Stael-Holstein. It might be well for you to make it clear to Porter especially that it is our desire that he spend the whole year at Cambridge.

Porter is also a little concerned as to the precise work we want him to do. He makes it clear that he does not regard himself as in any sense an accomplished research scholar. Is he to be a sort of secretary for the Institute or a promotor of its interests or a teacher of some phase of the subject, etc.? I have suggested to him that he function as an Executive Secretary in Peking for the studies of American students and for discovering, translating, and passing on to Harvard research and other cultural material that it would be of value to make available for Western readers. Is it desirable that these men have any appointment from Harvard University next session?

Copy to C.O.

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Porter suggests that he might offer, if so desired, a course which would be in effect a survey of Chinese Thinkers and a special study of Mo Ti or Mencius. Hung could offer courses on Chinese history or on various phases of modern developments in China. The Baron has his new material in Buddhist mythology or work in Sanskrit or Thibetan philology.

The men in China agree with us that little should be undertaken until after extensive conferences next year at Cambridge. They will, meanwhile, be collecting relevant information and in general preparing themselves for their part of the program.

This letter confirms our expectations that all concerned are striving for the same objectives and have very much the same ideas for developing the project. Its potentialities become increasingly attractive.

Very sincerely yours,

Dean George H. Chase
Harvard University
Cambridge, Mass.

JBS:O

0176

March 19, 1928.

Dear Dean Chase:

I am in receipt of a letter from Mr. William Hung in which he asks certain questions regarding the Harvard-Yenching Institute affairs.

One of these has to do with the purchase of Chinese books. Mr. K. T. Mei has sent him through Mr. A. K. Chiu a list of books to be purchased. As he had received no official authrorization and no directions as to shipping, financial arrangements, etc. he asks whether he should not wait for a more official communication on the subject. The list sent does not contain any rare titles and practically all of them can be purchased at short notice. He also received fromMr. Chiu a sample of the binding case for Chinese books now in use at Harvard with the suggestion, which grew out of my conference with these two Chinese in the Harvard library, that the outside lettering on these cases be done in China and that the same style of cases together with system of classification and indexing be worked out for the two institutions. A uniform practice in these matters is obviously of advantage. Our librarians are working on this problem and will communicate with Mr. Chiu. Mr. Hung feels that this may be a further reason for delaying the purchase or at any rate the shipping of Chinese books. I raise the question whether it would not be more satisfactory to defer any extensive purchases until the conferences at Cambridge next session. The collection of Chinese books already at Harvard impresses me as unusually complete for an institution in the West and ought to meet, in large measure, the requirements of the small number of Western students who do research work in Chinese texts on this side of the Pacific. There should be careful thought given to the question as to how much of a library in Chinese should be planned for at Harvard and in English or other Western languages at Yenching. It may be that the Western students who can do advanced work in Chinese sources could more profitably and economically be encouraged to come to Peking where there would be access to other libraries than our own. Chinese studying in Cambridge would, as a rule, be primarily occupied with methodology and comparative studies rather than with any extensive reference to Chinese books. I am not in any sense opposing additions to the Chinese library at Harvard which in any case should be made but am only raising the question as to whether this might not be deferred until further conference.

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Dr. North has shown me your letter to him regarding two research teachers of History. Mr. Hung also has some comments on the same subject. My suggestion o this would be that e engage one man, namely, Ku Chi-kan at $2,400 silver, and that we continue a name that had slipped out of Dr. North's letter to yo of February 11th, through oversight on my part, o Chen Yuan at a honorarium of $1,00. Mr. Ku was formerly a specialist in Chinese history in the National University of Peki g and a close friend of Hu Suh but had to go south with poli ical changes. He is highly spoken of by all who know him. Mr. Chen has been lecturing for us last year and this for a part of one forenoon a d the honorarium given is not so much in proportion to his teaching hours as the general value of having him associated with us. He is regarded as the most scholarly living writer on Chinese historical subjects and although he has no Western training whatever uses critical methods very much like those which have been developed among us. He is also curator of the library in the "Forbidden City" and thus maintains for us quite an important connection for the future. These two items are slightly over the $5,00 for the one research professor, as suggested in your letter, but I believe it to be worth whi e.

There is another suggestion in Mr. Hung's letter which I shall pass on to you without any more comment tha that of thoroughly endorsing the estimate he has of the student. We have a graduate student assista t named T. T. Chang (Chang Tien-tseh), who has been helping in the Department of History since his graduation two years ago. He made one of the highest records in his studies that we have as yet had and is a young man of unusual ability and character. Mr. Hung says that he will have no difficulty in findng a position i some educational institution in the South but he feels that it would be a worth while investment to have him come to Harvard for two years of graduate study a d then be retained as a teacher in the Institute. One advantage in his case is his u sual attainments in English. He could be assigned work either at Cmbridge or Peking in the light of developments. There is no question in my mind about the qualifications of this young man, if it seems wise at this stage to begin the training of such prospective additions to our staff. I should like to have your comment upon this.

The item for rent is, as indica ed in the parenthesis, contingent upon a staff increase at Peking which would demand some such provision. The housing of our present staff is one of the acute issues which is keeping me in this cou try, although I doubt if there will be any claim against the Institute in view of the way our plans are taking shape. Would it be feasible to keep this amou t of money available as a "contingent fund" for a present u foreseen needs, any expenditure of it to be passed upon by our Budget Committee, and charged or credited accordingly?

Hung also speaks of the possibility of certain publication work for which the material is al eady in shape, such as a manuscript of translatio s into Chinese of Marco Polo's Travels, together with critical

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notes based on Chinese sources; and the translation of Yule's Cathay and The Way Thither, also with critical notes. This is by a research scholar whom I think we ought to keep in mind to be added perhaps after another year or two. His name is Chang Hsing-liang.

Our own Jung Keng has a well-worked out bibliography of Chinese archaeology. He also advises our publishing the photographs of over one hundred items of genuinely ancient (Shang and Chou dynasties) bronzes in the Palace Museum with notes by him. I suggest that I write asking for estimates on these various items together with a little more information from others competent to have opinions, and that the whole matter be referred to the committee at this end. By that time we hope that our financial outlook may be a little more clear. We are glad of this ardor but must guard against too great haste to start our machinery spinning.

These points cover all the matters requiring action in Mr. Hung's letter.

It happened that he recently traveled to Shanghai in the same cabin with Han Ju-chai, directeur, Institute des Etudes Chinoises, University of Paris, with whom President Lowell and Professor Woods have been in correspondence. Mr. Jung thought that Mr. Han would be of quite a little help in advising about our Institute work.

Very sincerely yours

Dean George H. Chase
Harvard University
Cambridge, Mass.

JLC:O

Copy made for Central Office

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Harvard-Yenching

March 19, 1928.

My dear William:

I am very glad that you wrote me the comprehensive letter under date of February 11th. It was full of just the sort of information which I am eager to have and shows your splendid spirit and intelligent capacity.

I shall at this time only comment on those matters that require specific replies.

Harvard-Yenching Institute.

(1) Chinese Books

I have written at some length to Dean Chase on this matter asking him to reply to you direct. My own preference would be that any extensive purchases of Chinese books for the use of Harvard be deferred until the policy for the type of work to be done there be more definitely worked out next session.

(2) Sinological Publications.

The present grant is for $5,000 silver. Anything left over after the Journal expenses could be devoted, without further reference, to the publication of any of the Chinese works which you mention. I am referring these matters also to Dean Chase with the suggestion that works in English be deferred until you all meet at Cambridge next autumn. Meanwhile, if you could send to him (George H. Chase) a memorandum of the work of Chang Hsing-liang and Jung Keng, possibly with comments from one or two other persons whose names would carry weight at Harvard, it would help expedite matters. The budget has already been drawn up for next year on a somewhat conservative basis and I am anxious not to disturb the newly forming confidence of our Harvard friends by asking for too much at the outset or appearing too eager to get things going. It has also taken no little patience to nurse the proposition along to this stage and we will gain in the end by exercising restraint. None the less, I share in the desire to get things going and shall push matters along as rapidly as I dare.

(3) History Teachers

Chang Tung-ling ought to be listed on our own budget as, primarily at least, concerned with undergraduate courses.

Dean Chase has cut our request for two research professors down to one, and I am accepting this with the additional item of Chen Yuan's $1,000.

I would suggest that we keep Chang Hsing-liang in constant touch

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with us but defer actio until you can present his case at Harvard in person and that meanwhile you engage Ku Chi-kan.

Regarding Yu Tao-chuan, his case could be acted upon by the President's office and yourself, pending the establishment of a more official process.

We are asking for graduate scholarships at Yenching of $1,000 silver and do not hesitate to include any one else whose case ought not to await my return.

I have also referred to Dean Chase the matter of Chang Tien-tseh, endorsing it somewhat cautiously but hoping that he will be invited to Harvard along the lines of your suggestion.

The Bill has not gone through the Massachusetts Legislature yet nor has any money been actually transferred which facts, together with the conservative temperaments of the Harvard people and the desirability of establishing their confidence at the outset, explain the hesitancy I feel in advocating all the things that I, no less than the rest of you in Peking, desire to have accomplished. Will you take pains to explain this point carefully to Hsü Ti-shan, about whom I have already written to Galt and to whom I am writing by this mail advising that he postpone the thought of coming to America to a year later when it may be quite possible to arrange for his doing so.

(4) Department of History

I have had several conferences with Harry Kingman and explained already pointed out to him the particular things that we sought for in the man who would join this Department. I have tried to be quite faithful and explicit and Kingman has so fine a personality and so definite an interest in present day international issues that I feel if he accepts it will be with the full realization of what we expect of him and no less a determination to realize our hopes. However, I called him again to the office on receiving your letter and gave him the substance of it, telling him somewhat more in detail of the anxieties we have in his case, the enthusiasm and success you have had in building up this Department and the special advantages an Englishman might possess. He wants a few days to think it over very seriously and I have told him if, in the light of all that has been said, he accepts an invitation from us it will be with the understanding that he goes in for making good along the lines of a well-equipped, steadily growing teacher of History. On this condition, his interest in present day issues of international good will is all to the good. He is taking now the following courses, working towards a Master's degree in History:

History of Nationality and Nationalism, Prof. Carlton Y. Hayes
Social History of Europe in the 19th Century, Prof. Hayes
Basic International Problems, Prof. Parker Moon
America's Foreign Relations, Tyler Dennett

0181

There is much to be said for dropping him and going after a young Englishman but I believe that if you were here you would approve of the course I am taking. I shall write at once on getting his final reaction and decision made in the light of it.

Miss Clara Chung.

I note with much interest what you say about this young lady and her father. I am at present thinking of returning to China via Siberia. If this does not work out, I shall probably determine on going via Honolulu and calling upon these people. Meanwhile, I hope that your correspondence with her may result in her joining our staff.

Dr. Crawford and his daughter have been writing me about the precise status according to which you should come in to the country under our Immigration Laws. I have written to Dr. Stanley K. Hornbeck, who is now Chief in charge of the Bureau of the Far East in the State Department, asking his advice. We shall try to see that arrangements are made which will make it as easy as possible for the whole family.

With greetings to Koda and the little girls, I am

As ever

Affectionately yours

Prof. William Hung
Yenching University
Peking, China

Made copy for Central Office
JLS:D

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COPY

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

TRANSFER

14 Beacon Street
Boston, Mass.
March 28, 1928

President J. Leighton Stuart
Yenching University
150 Fifth Avenue
New York City

Dear Dr. Stuart:

In view of the communications from Mr. Kingman and you, we are, of course, going ahead to take on Dr. and Mrs. Stanley D. Wilson as American Board missionaries. Our Prudential Committee voted yesterday that our Candidate Department be authorized to collect papers as needed with a view to their regular appointment as missionaries of the Board on the staff of the University. I am writing to Dr. and Mrs. Wilson at once.

Very sincerely yours

(Signed) Robert E. Chandler

REC/M

copy has been sent to Dr. Stuart

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For ~~Central Office~~ C.O.

HARVARD-YENCHING INSTITUTE

Copy to Ollmoth 4/1-3/28

COPY

HARVARD UNIVERSITY
THE GRADUATE SCHOOL OF ARTS AND SCIENCES

24 University Hall
Cambridge, Mass.
March 28, 1928

TRANSFER

Dear President Stuart:

I have found the answers, I think, to the questions in your letter of March 19.

First of all, in regard to the purchase of the Chinese books. Mr. Lane tells me that on March 13 he cabled to Mr. Hung, and also wrote a letter, explaining the financial arrangements, and sending a draft to cover the list of orders sent through Mr. A. K. Chiu to Mr. Hung. Mr. Lane says further that some orders may have been sent since. We all agree that it is wise to have a uniform practice in regard to the lettering on the cases which are made in China, and a uniform system of classification and of indexing. Mr. Lane, however, thinks it would be wise, and I agree with him, if the books already ordered be purchased and shipped. He thought there is very much in the suggestion that we make no further purchases until the group comes together in Cambridge in the fall and the whole problem of how the library here and the library at Yenching should be worked out so as to be most useful.

In regard to the research teachers of history, I entirely agree with your suggestion - namely, that Mr. Ku Chi-kan be engaged at $2400 silver, and that Mr. Chen Yuan be continued at an honorarium of $1,000. I will modify the budget which I have to cover these items.

In regard to Mr. Hung's suggestion that T. T. Chang (Chang Tien-tseh) be considered for study at Harvard for two years, I am inclined to think that this is a suggestion that should be made to the Educational Committee and the Trustees when they formulate plans indefinitely for next year. I should suppose that the best arrangement would be to offer him a fellowship of $2,000 if we establish such fellowships to bring Chinese scholars for study to Harvard. Would this fit in with your plans?

I should, also, naturally keep in mind for reference to the Educational Committee the plan for publication of translations of Marco Polo's travels and Yule's "Cathay and the Way Thither", as well as Mr. Jung Keng's bibliography of Chinese archaeology and other things.

What you say about Mr. Han Ju-chai sounds as if he were just the sort of man who would be helpful in advising about our Institute work.

Then for the matters discussed in your letter of March 9. I am awfully glad to know that both Porter and Hung can spend next year in Cambridge. One reason for my delay in answering this letter is that I wanted to be quite sure that all our understandings here were clear. I, therefore, wrote a

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formal letter to Dean Moore, stating my understanding of the status of the men whom the Institute supports here as teachers, and I have just received from him the following reply:

> "My understanding with regard to the appointment of such men as shall come here on the invitation of the Harvard-Yenching Institute for Chinese Studies is exactly the same as yours,- that such men will normally be made Visiting Lecturers in Chinese Studies, and, if they are professors in other institutions, they will be put down in the Announcement of Courses as "Professor ----- of the University of -------, Visiting Lecturer in Chinese Studies." They will have regular Harvard appointments, I understand, exactly as men who come from any other university to serve here as visiting lecturers, the understanding always being that the Institute will provide the funds for their salaries and for other expenses."

Just as soon, therefore, as our financial arrangements are completed, I shall nominate Mr. Porter, Baron von Stael-Holstein, and Dr. Hu, and shall send them an official letter of invitation to accept the appointments. I will remember your point that I make it clear to Porter especially that it is our desire that he spend the whole year at Cambridge.

In regard to Mr. Hung, I am in doubt as to what is the best procedure. In the letter which I wrote to Dr. North I suggested that Mr. Hung be offered a fellowship of $2,000, since I understood from you that he would prefer to have his time to work toward a higher degree, and that you would like to have him available for various enterprises connected with Yenching. On this matter I should follow your advice implicitly. If you think it better that he should be nominated for a teaching appointment, I should make the nomination. My idea for all these men is that they should give one regular course, lecturing two or three times a week, and perhaps offering advanced instruction to qualified students; and I should try to be careful that they were not overwhelmed with students of the kind who are too apt to rush into new courses in the hope that they may be easy. I do not think that there will be great difficulty in courses on Chinese subjects, but it is a point that we always have to think about. Porter's suggestion of a course on Chinese thinkers, with special study of Mo Ti and Mencius, sounds to me very good. For Baron von Stael-Holstein it seems to me a formal course of not too advanced a character on Buddhist mythology, with perhaps an offering to meet with advanced students for study of Tibetan philology, might be best. Professor Clark, our new porfessor of Sanskrit, is much interested in Tibetan and would, I think, be delighted if he could have some work with Baron von Stael-Holstein in a small group. For Mr. Hung, if the decision is that he is to teach, I should think a course on Chinese history would probably be best.

It just occurred to me a day or two ago that if Professor Porter brings his wife, he might be interested in renting a furnished house. As it happens, a Simmons professor whom I know well came in the other day to say

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that he has a sabbatical year next year and would like very much to rent his house furnished. I know that it is a convenient house, and it can be rented for $60 a month, which is certainly cheap as rents go in Cambridge. Of course we could find an apartment for Mr. Porter, and perhaps he would preferthat. If you know his wishes, I should be grateful if you would inform me what they are likely to be. For the unmarried men, I hope to get quarters in the Business School buildings as we have this year for our visiting professors in Fine Arts, Professo Goldschmidt and Professor Maclagen.

So far as I have heard, the bill has not yet been passed by the Legislature which will enable our financial advisers to write to the trustees of the Hall estate and finish up the financial side of our business. Until that is done I cannot make the nominations to the Corporation, which will naturally want to know that the money is in hand. Will you, therefore, be good enough to send on to Mr. Porter and Baron von Stael-Holstein the substance of what I have written about the arrangements that will be made? I hope that the matter of the finances will not be much more delayed. I have telephoned several times to the offices of Ropes, Gray, Boyden, and Perkins, and I am sure they are doing their best to strighten out every thing. I don't want to seem a gad-fly in my relationships with them.

Cordially yours

(Signed) George H. Chase

PresidentJ. Leighton Stuart

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